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2024 STRATEGY UPDATE PRESENTATION

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Gas

SPEAKERS



Peter Van Driel CHIEF FINANCIAL OFFICER

30+ Years of experience



Mohamed Al Hashemi CHIEF OPERATIONS OFFICER

20+ Years of experience



Rashid Al Mazrouei SENIOR VICE PRESIDENT, MARKETING

24+ Years of experience

ADNOC Gas at A Glance

WORLD CLASS INTEGRATED GAS PLATFORM



Integral to ADNOC **Group and the UAE** Owns, processes and sells ADNOC gas and gas products¹

Reliable, cost-advantaged and low-emission feedstock

24 Years

GSPA With ADNOC Upstream²

>60%

Supply of UAE's gas needs



World-Class **Operations**

A **leading gas player** both in the UAE and globally

Long history of reliable and safe operations

~97%

Asset Reliability³ since IPO

Zero

Fatalities since IPO



Multiple Growth

Strategically positioned in a growing global gas market

Focus on accelerating low-carbon solutions & new energies

+30%

Expected Gas Processing Capacity 2023-2029

+30%

Expected Liquids Capacity 2023-2029



High Sustainable **Margins**

Contracted offtake providing a stable revenue stream

Robust margins facilitate attractive cash flow generation

33-35%

Adjusted EBITDA⁵ Margin since IPO

34%

Domestic market contribution to 9M 2024 Adjusted EBITDA⁵



Solid Investor Returns

Attractive dividend yield and returns based on committed policy

Significant value creation since IPO

5%

Dividend growth p.a.

50%+

Total Shareholder Return since IPO4

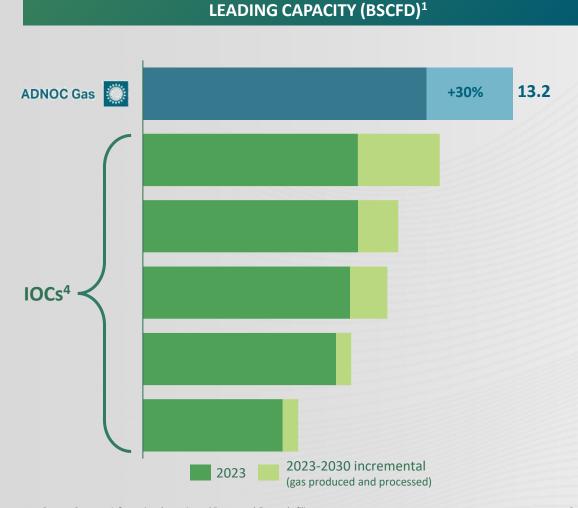
Source: Company Information

- ADNOC Gas has exposure to ADNOC upstream business via purchase of gas through a profit-sharing mechanism up to 2048
- Gas Supply and Payment Agreement with ADNOC Upstream enabling ADNOC Gas to share in any price upside while also providing downside protection in less favourable price environment
- Asset Reliability is total available hours reduced by the hours of non-availability due to unscheduled outages divided by total
- Overall appreciation of the stock's price per share including all dividends paid as of November 1, 2024
- Refers to a non-IFRS measure incl. proportionate consolidation of JVs which are equity-accounted in the financial statements

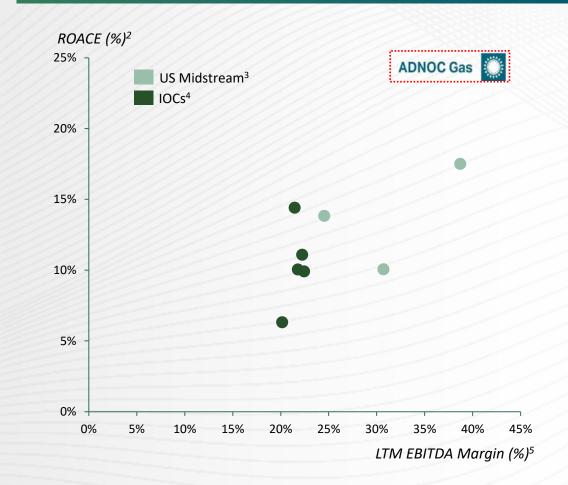




LEADING GAS PLAYER WITH HIGH GROWTH AND STRONG RETURNS



STRONG RETURNS AND EBITDA MARGIN (Q3'24 LTM)



Source: Company Information, latest Annual Report and Quarterly filings

- 1. Gas produced and processed, BSCFD
- 2. ROACE = LTM EBIT / Average Capital Employed. Capital Employed = Total Assets Current Liabilities (excluding short-term debt)
- US Midstream includes OneOk, Targa Resources, Cheniere
- . IOCs include BP, Chevron, Exxon Mobil, Shell, TotalEnergies
- EBITDA Margin = EBITDA / Revenue





DELIVERING ON IPO GUIDANCE

IPO 2023 Guidance¹

Financials	Adjusted EBITDA ⁴ Margin %		~33% 🛕 34%		√ Beat
	Dividends		\$3.25bn		√ As promised
Sales Volume (in TBTU)	Domestic Gas Products	2,225	2,250	2,293	√ Beat
	Exports and Traded Liquids	950	975	997	√ Beat
	ALNG JV Products	210	232 🛕 240		✓ Top of Range
Net Profit Unit Margins ^{2,3} (\$/MMBTU)	Domestic Gas Products	0.85	0.95 • 0.95		(To a 6 Days of
	Exports & Traded Liquids	1.60	1.69 1.70		✓ Top of Range
	ALNG JV Products	1.65	1.75	1.79	√ Beat

Source: Company Information





IPO Guidance for 5 years (2023-27)

Near-term guidance based in \$80/bbl oil price (nominal)

^{4.} Refers to a non-IFRS measure incl. proportionate consolidation of JVs which are equity-accounted in the financial statements

Strategy Update

STRATEGY BUILT ON 3 KEY PILLARS

GROW



- Optimize & expand asset base
- Exercise capital discipline
- **Growth underpinned by balance** sheet capacity

DECARBONIZE



- Drive ADNOC net zero by 20451
- **Complement new energies**

FUTURE PROOF



- Energy for AI and AI for energy
- Increase supply flexibility for customers

Positioned to Capture Highly Supportive Market Backdrop



Robust local demand

+6%

2023-2030 UAE projected gas demand growth



Exponential demand growth in Asia

1.5x

projected gas demand growth 2023-2040



Energy transition

~3%

projected global LNG demand growth annually over 2023-2040



Al revolution

~13%

AI data centers driving projected additional global LNG demand by 2030

Source: Company Information, Wood Mackenzie Global Gas Tool, IHS, FGE, FTI Consulting analysis 1. ADNOC Gas plays a key role in supporting ADNOC Group's strategy to achieve net zero by 2045

KEY DRIVERS OF GROWTH



Asset optimization





Operation enhancement



Margin expansion



Investments



IGD-E2



MERAM



Rich Gas Development

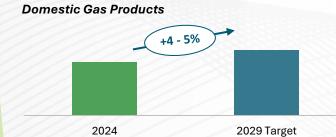


Ruwais LNG

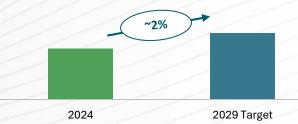


Bab Gas Cap

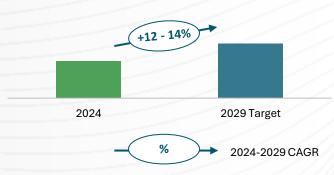
PROJECTED ADDITIONAL VOLUMES



Exports & Traded Liquids



LNG



Source: Company Information

ASSET OPTIMISATION - INCREASING UTILIZATION



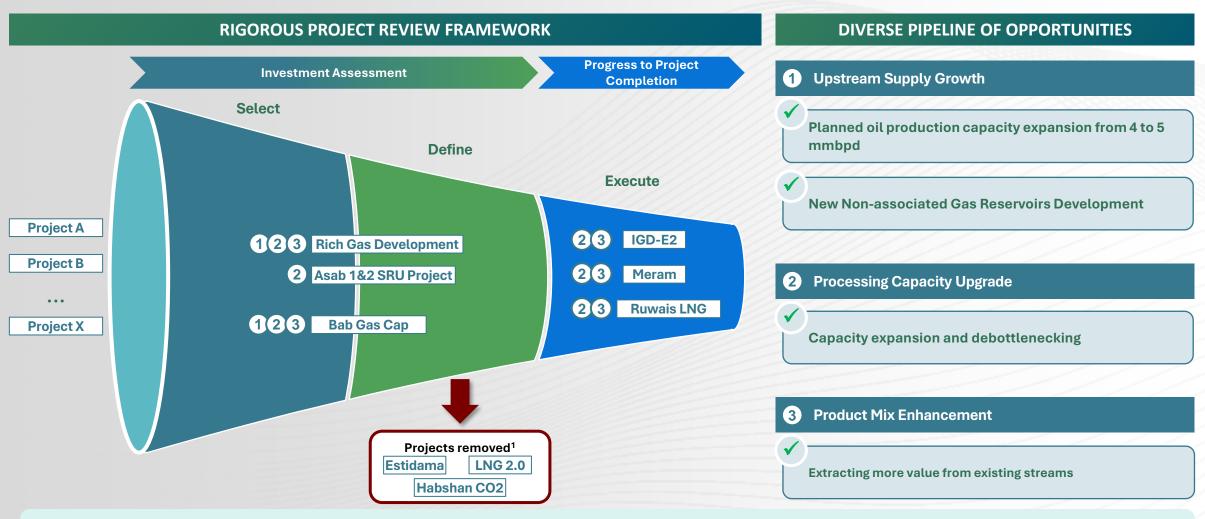
Source: Company Information

- Asset Reliability is total available hours reduced by the hours of non-availability due to unscheduled outages divided by total available hours
- Asset Availability is total available hours reduced by the hours of non-availability due to scheduled and unscheduled outages divided by total available hours





DISCIPLINED CAPITAL DEPLOYMENT TO MAXIMIZE RETURNS



Pipeline periodically re-evaluated to maintain focus on most strategic and lucrative projects

Source: Company Information

1. LNG 2.0 is cancelled, Estidama is to be transferred to ADNOC and Habshan CO2 is now being developed by ADNOC (previously not part of ADNOC Gas balance sheet)



OUR REFRESHED CORE GROWTH PROJECT PIPELINE





Source: Company Information

Vs 1,000 MMSCFD capacity planned initially.

MERAM

Key Highlights



3.4 MTPA

Gas Processing Raw Ethane and NGLs



~\$3.6bn

Expected Capex



Capitalize on petrochemicals growth potential



160km Pipelines

Tie-ins and brownfield works at Habshan & Ruwais

Project Timeline



FID

2026

Expected Completion

Source: Company Information

2024 Strategy Update

Project Scope



New ethane recovery facility

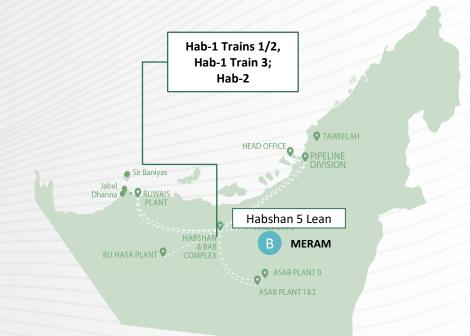


Modifications of existing Habshan complex



New pipelines construction (NGL & Residue Gas)

Project Map









RICH GAS DEVELOPMENT (RGD)

Key Highlights



>1.5 BSCFD

Additional Gas Processing Capacity



Support ADNOC Oil Production Increase at 5MBPD



>\$4bn

Expected Capex



Contribute to ADNOC Downstream Development

Project Timeline



FEED

2025 FID

2027

Expected Ramp up from 2027 onwards

Source: Company Information

2024 Strategy Update

Project Scope



New NGL Train-5



Effective NGL allocation for 5 trains utilisation



Products profile includes Sales Gas, NGL, Condensate, Sulphur

Project Map



Rich Gas Development: Enhancement in various locations





BAB GAS CAP (BGC)

Key Highlights











Monetize Condensate

Project Timeline



2026

2029+

FID

Expected Completion

Source: Company Information

2024 Strategy Update

Project Scope



2 trains for Acid Gas Removal Unit (AGRU), Dehydration & NGL Recovery



1 Acid Gas Enrichment Unit (AGEU)



1 Sulphur Recovery Unity (SRU) and Tail Gas Treatment Unit (TGTU)



Liquid sulphur to be exported to existing Habshan Sulphur Granulation plant

Project Map







RUWAIS LNG – DERISKED OPPORTUNITY FOR ADNOC GAS

Key Highlights



9.6 MTPA

Total export capacity



Low Carbon¹ Run LNG export facility in MENA



70%

of production capacity secured through sales commitments





To be acquired from ADNOC at cost upon completion

Project Timeline

Completed

July 2024

2028

FEED

FID

Expected Completion

Source: Company Information

1. RLNG expected to be supplied mostly by zero emission power sources

2024 Strategy Update

By establishing near net zero targets for Scope II emissions

Key Enabler of UAE Energy Transition

> By enabling UAE to join Top 15 LNG producers globally

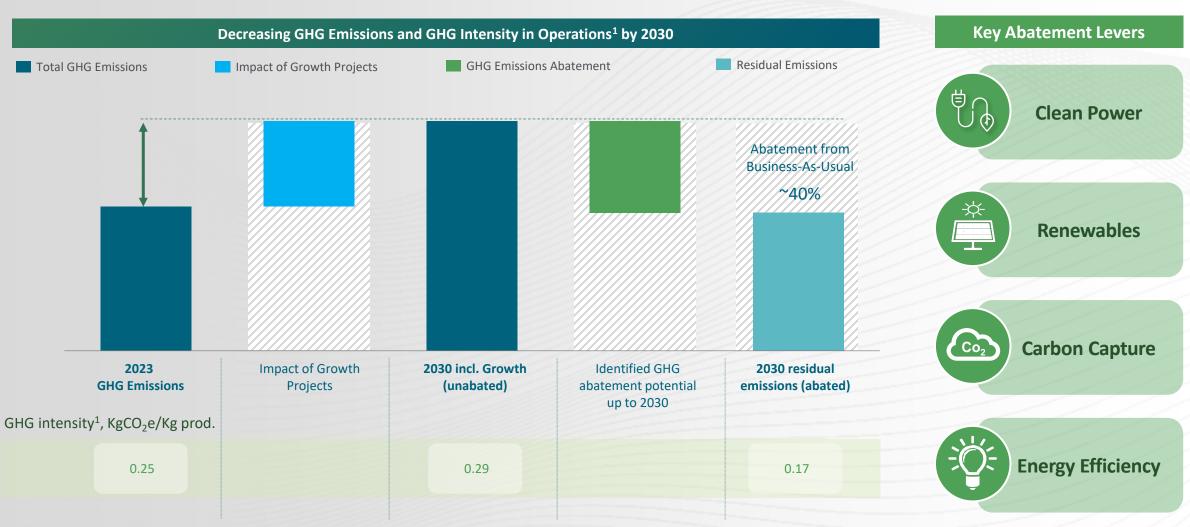
Key Enabler of UAE LNG Strategy

Project Map

Strategic Highlights



2 OUR DECARBONIZATION APPROACH



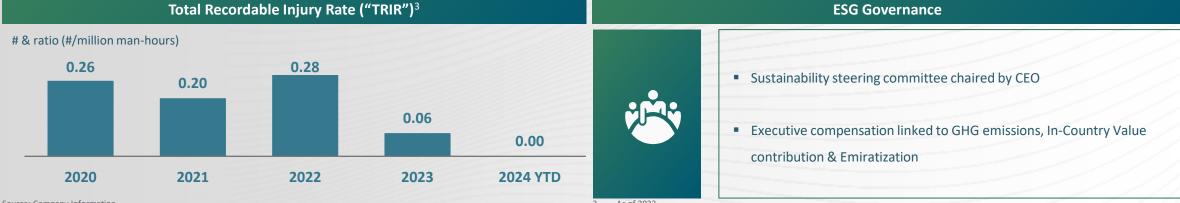
Source: Company Information

Notes: The abatement initiatives and growth projects moving forward are subject to passing the respective project decision gates. Abatement realization is subject to key enablers like clean power availability, CO2 intake for CCUS, and carbon price etc. Indicated numbers correspond to the respective base cases for individual growth and abatement projects. Year on year trend for individual projects may vary as per respective lifecycle profiles.

1. Scope 1 & 2 GHG emissions

2 OUR PROGRESS ON HEALTH & SAFETY, PEOPLE AND ESG GOVERNANCE

Health and Safety Highlights People Highlights⁴ **Workforce Diversity Retention Rate** Robust Health and Safety management system, compliant with international 22% women in senior standards1 98.2% management **HSE Culture Transformation Strategy and road map** implemented in 2023 **Emiratization Board Diversity** 14% female 61.9% Total recordable injury rate of 0.11 since IPO and in the **top quartile of The International Oil and Gas Producers (IOGP) benchmark**²



Source: Company Information

2024 Investor Day





Environment Management Standard (ISO 14001), Health & Safety Management Standard (ISO 45001), Energy Management System (ISO 50001) & Quality Management (ISO 9001)

As of 2023

For employees and contractors

YTD 2024

PIONEERING AI DEPLOYMENT - ENERGY FOR AI, AI FOR ENERGY

AI Vision

Power AI to drive value for the UAE and society

Use AI to power energy within business to drive efficiencies

Al Mission

- 1 Help ADNOC Gas' value chain prepare for the future through technology deployment
- 2 Establish ADNOC Gas as a leading digital and AI company

Key Enablers



Skilled SMEs



Efficient Governance



Data Management



New Technology



Strategic Partnership



Research & Development



Culture Transformation



Robust Planning

Core Technology and AI Ambition to Unlock Operational Efficiencies

\$1bn+

Potential recurring value creation from selected AIDT initiatives

Potential 2-5% Yield Improvements in Recovery



Neuron 5¹ and other initiatives such as RTO closed Loop, AI LNG OPTIMIZAR, Dynamic Baseline performance

Potential 12-15% Efficiency and Optimization of Operations & Maintenance



AI Enabled Control Room
AI deployment across core company functions



c.60%

Potential 10-15% Reduction in Inventory Value



Additive Manufacturing²



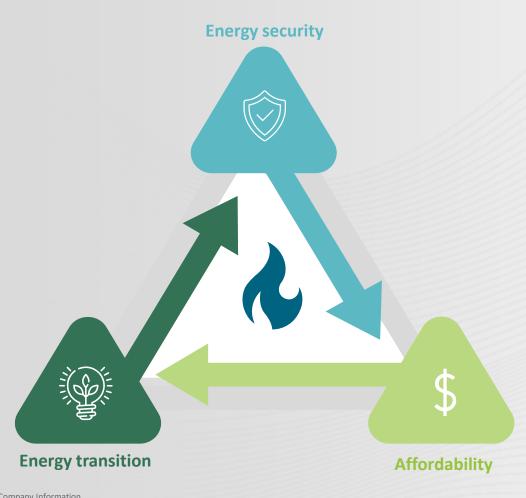
Source: Company Information

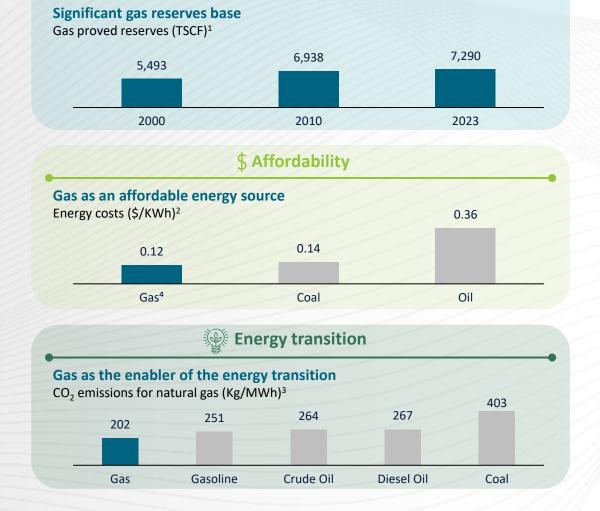
- 1. Neuron 5 scope consists of implementing tools for process optimization, predictive maintenance for static equipment and identifying gaps for potential futuristic autonomous operations
- 2. Process used to fabricate a physical object from a three-dimensional (3D) digital model, typically by laying down and bonding many successive thin layers of materials. Currently, we have piloted and printed about 30 spare parts based on this technology, e.g. Air compressor in IGD, Das



MARKET OUTLOOK

GAS AT THE CORE OF THE GLOBAL ENERGY TRILEMMA



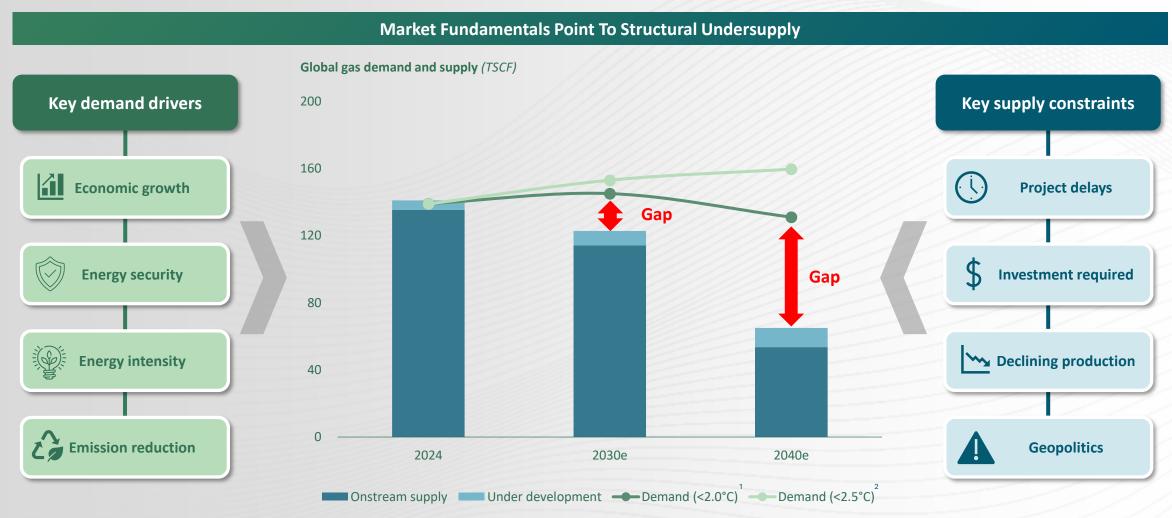


Energy security

Source: Company Information

- 1. OPEC (2023)
- IRENA (2023)
- 3. Our World in Data / IPCC Emissions Factor Database (2023)
- 4. Closed-cycle gas turbines (CCGT)

GLOBAL GAS DEMAND-SUPPLY GAP EXPECTED TO WIDEN



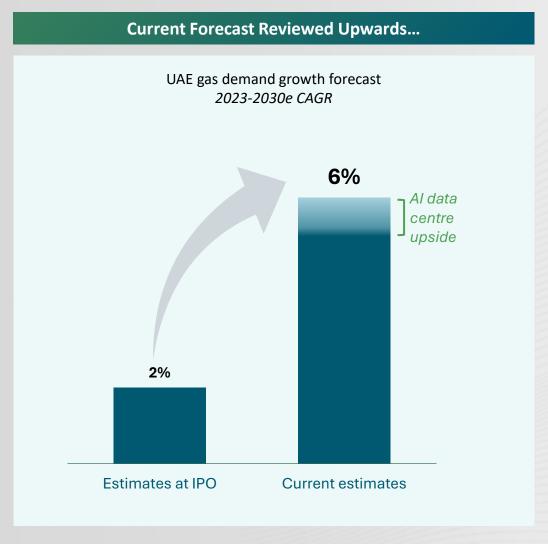
Source: Company Information, Wood Mackenzie

^{1.} Wood Mackenzie pledges scenario, assumes global temperature rise to around 2.0°C compared to pre-industrial levels

^{2.} Wood Mackenzie base case scenario, assumes global temperature rise less than 2.5°C compared to pre-industrial levels



UAE GAS DEMAND OUTLOOK SURPASSING PREVIOUS EXPECTATIONS



...On The Back of Strong Growth Drivers



- ADNOC's Industries increasing demand for new projects (e.g. new Ta'ziz developments in Ruwais)
- Stable Injection demand; acts as key market balancing lever



- Growing power & utilities requirements in the UAE through **strong economic growth**, with further export potential
- Other industries expansion, especially in metals (aluminium and steel) and cement production



- Additional energy demand to power AI data centres in the UAE
- 5GW demand potential equivalent to ~1bscf/d

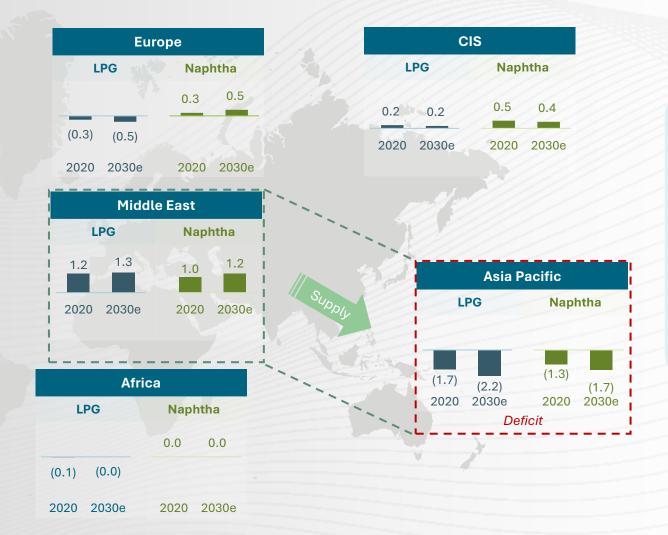


STRATEGICALLY LOCATED TO CAPTURE GROWING LPG & NAPHTHA DEFICIT

Demand-supply balance (MMBPD)

North America					
LPG	Naphtha				
1.4 2.0					
	0.1 0.2				
2020 2030e	2020 2030e				

Latin America						
LPG	Naphtha					
(0.2) (0.3)	(0.0) (0.1)					
2020 2030e	2020 2030e					





Source: Wood Mackenzie

1. In terms of volume as of October 2024 **2024 Strategy Update**



STRONG LNG MARKET FUNDAMENTALS FUELLING ADNOC GAS' EXPANSION

Global LNG Demand is Expected to Grow at a CAGR of ~3% (2023-40e)

Demand and supply forecast for LNG (MMTPA)



In 2040, APAC is expected to contribute to >70% of demand



LNG supply gap expected over the





Energy Transition enabler

Majority of ADNOC Gas' customers located East of Suez























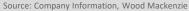










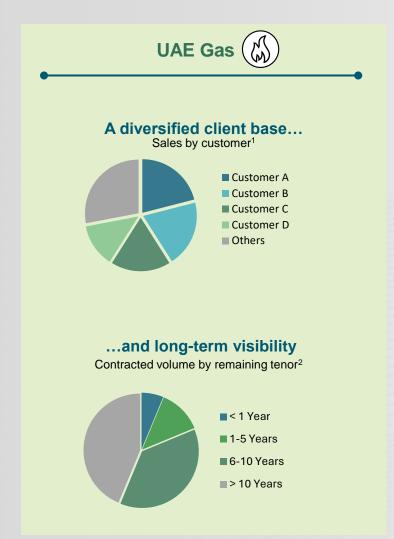


2024 Strategy Update

long-term

Under construction defined as supply projects which have taken the Final Investment Decision ("FID") and/or are under construction

STRONG CONTRACTUAL BASE WITH MARKET-LINKED UPSIDE



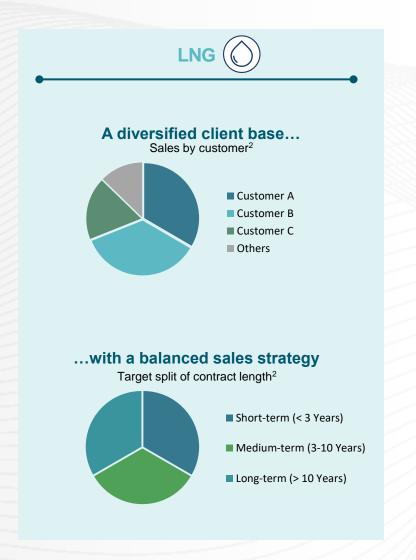




ADNOC Global Trading (ADNOC's trading arm)



Pricing based on international benchmark index



Source: Company Information

1. Contribution for FY23

2. Contribution for 9M'2024

OUR GROWTH STORY IS SUPPORTED BY A ROBUST DEMAND OUTLOOK

UAE Gas



LPG / Naphtha



LNG



Exceeding previous growth expectations

Capturing Asia's growing undersupply

Continued strong global demand outlook

2023-30e CAGR

Top 5

LPG supplier globally¹

2023-40e CAGR

FINANCIAL FRAMEWORK

FOCUS ON GROWTH AND SHAREHOLDER RETURNS





A DUAL TRACK APPROACH TO GROWTH





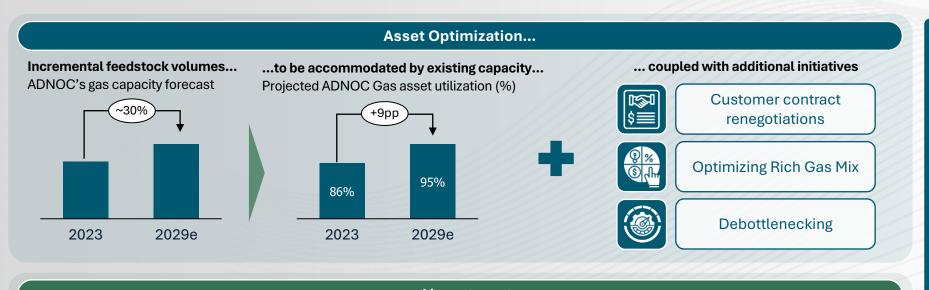




Margin

expansion

ASSET OPTIMIZATION AND PROJECTS DELIVERY DRIVING GROWTH



...driving significant expected adjusted EBITDA growth¹

40%+

▲ 2023-29e

...and investments...

Under-construction

IGD - E2 Q3 2025

370 MMSCFD

Projected Additional Expected CAPEX gas supply

MERAM 2026

3.4MTPA

~\$3.6bn

Expected CAPEX

Projected Gas
Processing Raw
Ethane and NGLs

6bn | >1.5 BSCFD

Projected Additional gas processing

>\$4.0bn

Under study (FEED)

RGD

FID expected in 2025

Expected CAPEX

Source: Company information

1. Refers to a non-IFRS measure incl. proportionate consolidation of JVs which are equity-accounted in the financial statements

~\$1.2bn







MEGA PROJECTS PROVIDE THE 'NEXT-LEVEL' OF GROWTH

Long-term growth projects...





2029+: Bab Gas Cap completion



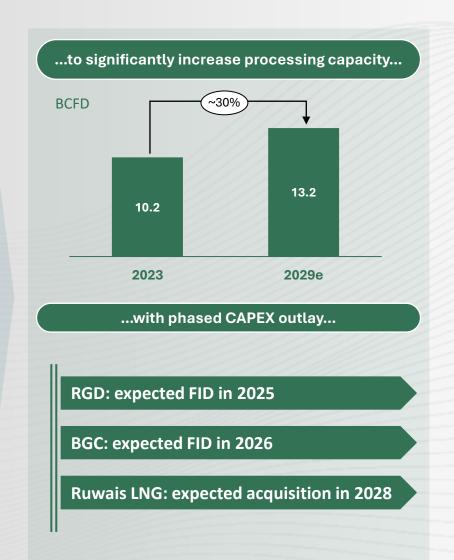


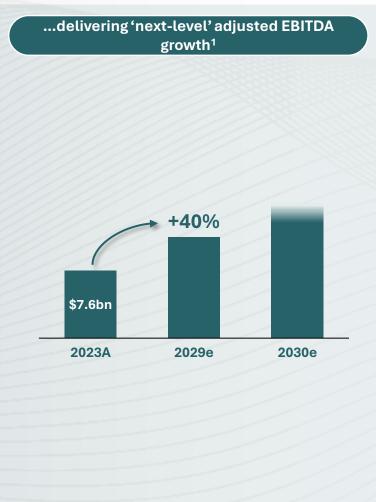
2027+: RGD full ramp-up





2029: Ruwais LNG full ramp-up





2024 Strategy Update

Assumes a long-term oil price of \$70/bbl; Refers to a non-IFRS measure incl. proportionate consolidation of JVs which are equity-accounted in the financial statements

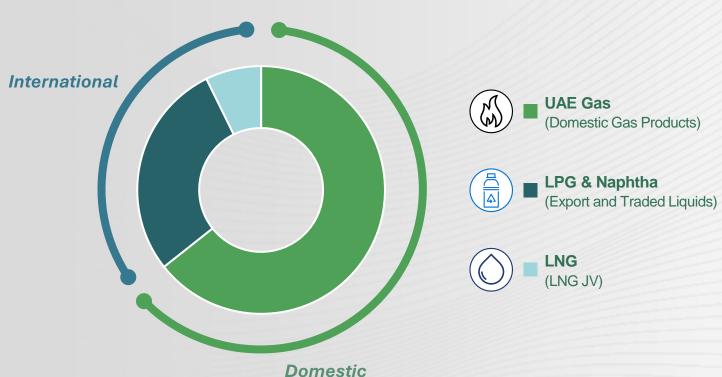


WITHOUT IMPACTING OUR CONTRIBUTION MIX

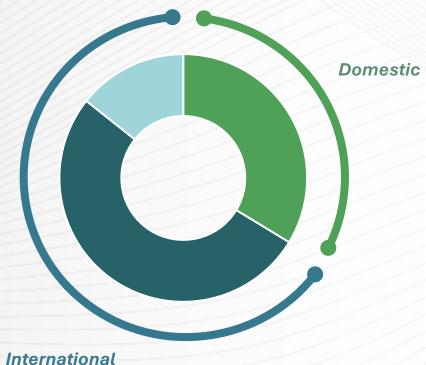
Domestic sales represent 2/3rd of the volumes...

...while international sales represent 2/3rd of adjusted EBITDA¹



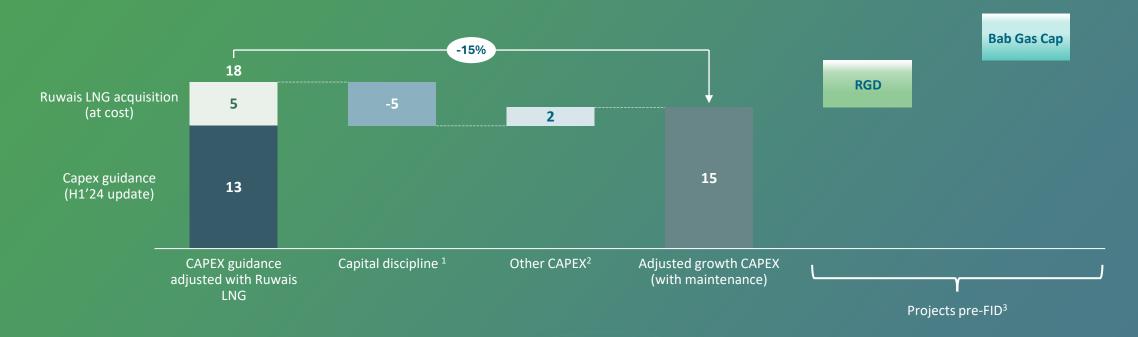


Product adjusted EBITDA¹ split



INVESTMENT TO SUPPORT AMBITIOUS GROWTH PLANS

2025-29 CAPEX outlook (\$bn)



Source: Company information

1. Capital Discipline: ESTIDAMA and Habshan CCUS transferred to ADNOC Group, LNG2.0 cancelled

Maintenance cape

B. Projects pre-FID (Final Investment Decision): RGD, Bab Gas Cap

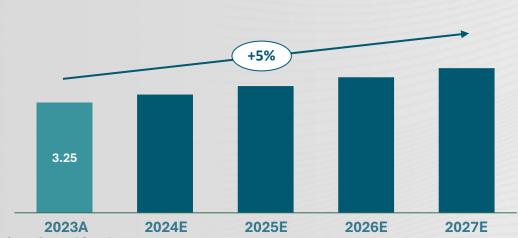
SHAREHOLDER DISTRIBUTIONS

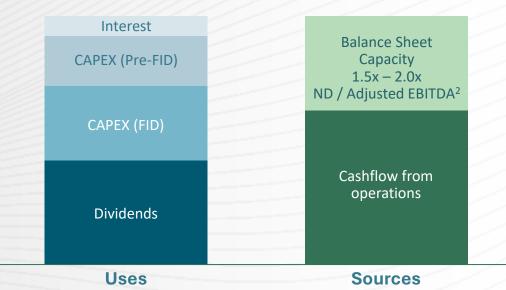
Dividend guidance update¹

	Guidance
FY2024e	\$3.4bn
Growth	5.0% p.a. (2023-27)
Frequency	Semi-annually

Significant cash generation and leverage headroom, can support dividends and growth in capex

Capital allocation framework





Source: Company information

. Dividend is subject to necessary approvals including AGM and BoD approvals

Target Dividend Distributions¹ (\$bn)

2. Refers to a non-IFRS measure incl. proportionate consolidation of JVs which are equity-accounted in the financial statements

MEDIUM TERM GUIDANCE¹ 2025-29

4 - 5% ~2% 12 - 14% STRONG VOLUME **EXPANSION... Domestic Gas Export & Traded** LNG⁴ Products (CAGR²) Liquids³ (CAGR²) (CAGR²) +40% ...DRIVING ADJUSTED EBITDA⁶ GROWTH... 2023-29e 1.0 - 1.1 1.5 - 1.7 1.4 - 1.8 ...WITH SUSTAINED **UNIT PROFIT MARGINS**⁵ **Export & Traded** LNG⁴ **Domestic Gas** Products (\$/MMBTU) Liquids (\$/MMBTU) (\$/MMBTU) CAPITAL DISCIPLINE \$15bn TO DELIVER OUR **FID CAPEX GROWTH...** (peaking in 2028) 1.5x - 2.0x...SUPPORTED BY LEVERAGE HEADROOM Net debt / Adjusted EBITDA6



Source: Company information.

 The medium-term targets contained in this presentation are forward-looking statements and should not be interpreted as a profit forecast or to mean that earnings for the current or future financial periods or years would necessarily match or exceed historical earnings or meet the targets set out herein. The Company's ability to meet the medium-term targets depends on a variety of factors, including market conditions and industry knowledge, the accuracy of various assumptions involving factors that are beyond the Company's control and are subject to known and unknown risks, uncertainties and other factors that may result in the Company being unable to implement the strategy and achieve such medium-term targets. See the section titled "Disclaimer" for further information.

- . 2024-29
- 3. HABSHAN 2 and 5 shutdowns expected in 2025
- 4. Includes both ADNOC LNG JV and Ruwais LNG JV
- 2025-29 range based on long-term oil price of \$70/bbl

 Refers to a non-IFRS measure incl. proportionate consolidation of JVs which are equity-accounted in the financial statements

ADNOC Gas

